

The journey to developing the Many-to-Many System over the years with many partners

The Beyond the Rules initiative began in 2020 as a partnership between Lankelly Chase, Dark Matter Labs, Black Thrive, York MCN, and the Democratic Society to explore systemic governance. The [Beyond the Rules Portal](#) shares an overview of the history of Beyond the Rules and its enquiries from 2020 to 2023. This included enquiries on power at work, and employment contracting as well as a partnership with Healing Justice London and Transformational Governance Collective hosting a national event on life-affirming organisational practice ([access learning from these here](#)). Whilst these did not directly inform the Many-to-Many Governance enquiry, many experiences and findings laterally influenced this work.

Indy Johar and Linnea Rondquist of Dark Matter Labs develop [Transition Investing provocation](#) in collaboration with Cassie Robinson and National Lottery Community Fund

[Funding public good in complexity](#) exploration and publication with Lankelly Chase

Prototyping many to many contracting with key partners in [CircuLaw](#), with David Hunter of Bates Wells

[Bi-lateral Funding Agreement Playbook](#) with Lankelly Chase, the Legal Plumber and David Hunter of Bates Wells

Light support exploring many to many governance with the [OPUS for the River Don Project](#) and Lankelly Chase

Huddlecrafft lead a learning conversation in the Many-to-Many network on roles

Huddlecrafft develop case studies and top tips in collaboration with the network

Specialist legal advice on the Proof of Possibility design from pro bono lawyers, with Lankelly Chase

Design of a 'regenerative futures' ecosystem-governed fund based on m2m governance, with James Lock, [Pathfinders](#) and Joseph Rowntree Foundation. Trustee and risk committee materials preparation with David Hunter of Bates Wells and the Legal Plumber

Development of a database of system blockers with the Legal Plumber and Lankelly Chase

Developed the Many-to-Many Proof of Possibility. This prototyped infrastructures for complex collaborations of purpose as well as holding a collaboration process to establish them. In collaboration with the Legal Plumber, David Hunter and the learning network - Zahra Davidson, Matt Bell, James Lock, Kathleen Kelly, Leah Black and Karen Pilkington; with Lankelly Chase and Arising Quo. With advice from Lead edge testers, Andy Crosbie, Guppi Bola, Joey Harfouche, Irene Lopez de Vallejo and Lucas Counter.

Direct support with OPUS in establishing a Many-to-Many governance approach in Sheffield Demonstrators

Huddlecrafft design a capability building programme for making deeply coded collaboration infrastructures, with support from Beyond the Rules

Participation in Thirty Percy's Fiscal Hosting hive mind

Early conversations with Local Motion and Edinburgh Futures Fund regarding applying many to many in their contexts, with the Legal Plumber

Open asset development - creating resources for the field to share learning and insight from the many-to-many governance enquiry, with Laudes Foundation and Lankelly Chase. Resulting in the Many-to-Many System and website.

Light stewardship of the Many-to-Many learning network making phase with Laudes Foundation and Lankelly Chase

2022

2023

2024

2025

Early work that shaped the direction and enquiry space

Deep foundational philosophical and practical work

Early prototyping with partners in their contexts

Related to the Many-to-Many Governance learning network phases 1 and 2

Focused on philanthropy and funding practice

Open asset development

Further developmental work with partners